



Supply Chain Disruption & Port Congestion

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Supply Chain Impacts

- Unprecedented Cargo Surge
- No Place to Take Cargo
- Equipment Tied Up
- High Rate of Unused Gate Appointments
- Environmental and Quality of Life Impact

4+ Years of Trade Disruption

2018-2019 U.S.-China Trade Tensions Tariffs & Retaliatory Tariffs

2020-2021 COVID-19 Disruptions Distressed Supply Chain

Manufacturer Migration to Southeast Asia
= Cargo Routing to U.S. East Coast

Economies Shutter
China Manufacturing Halts
Global and Regional Workforce Shortages

Cargo Owners Pull Inventories Forward in
Advance of Scheduled Tariff Increases

Consumer-Driven Cargo Surge
E-Commerce Boom

Tariff Wars Exacerbate
Trade Deficit Imbalances

Global Supply Chain Disruptions

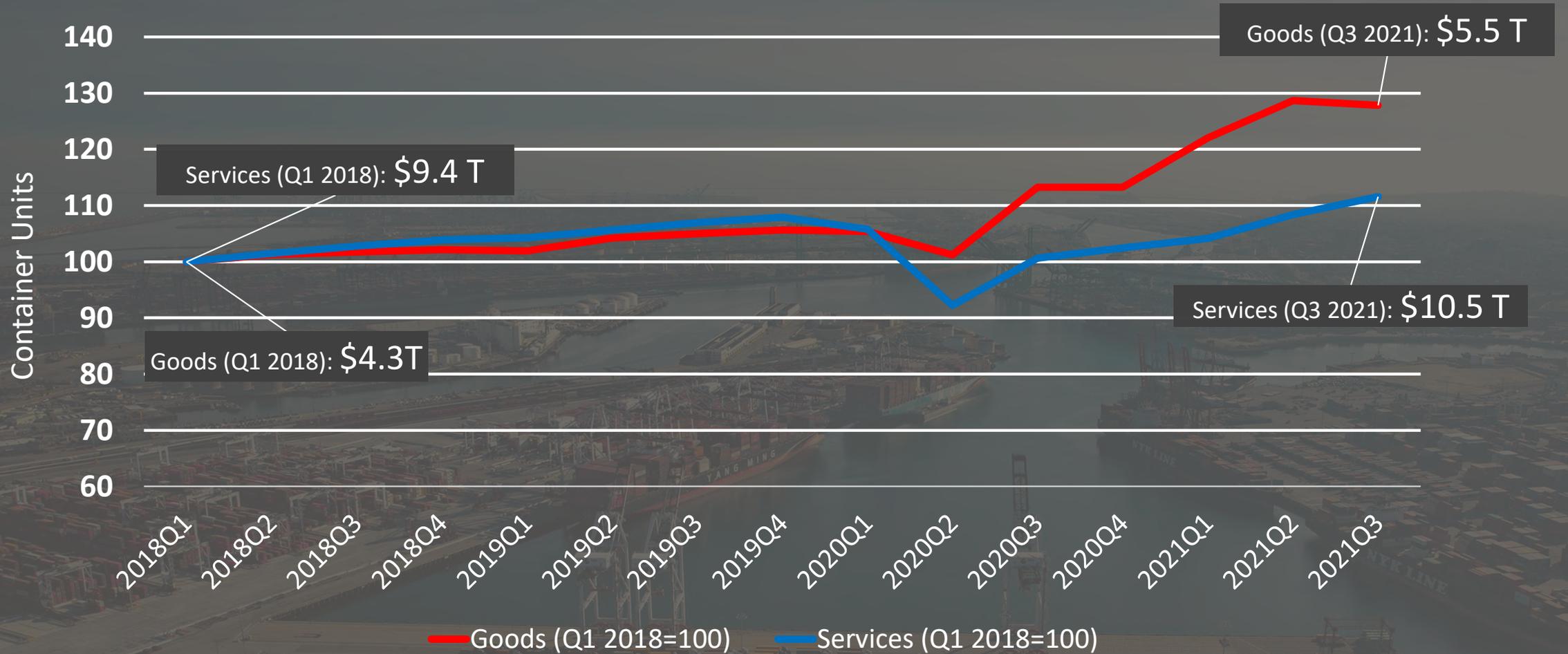
Container Shortages
Shipping Price Hikes

POLA Exports Down 31 out of 35 months
thru Sept. (biggest declines since 2002)

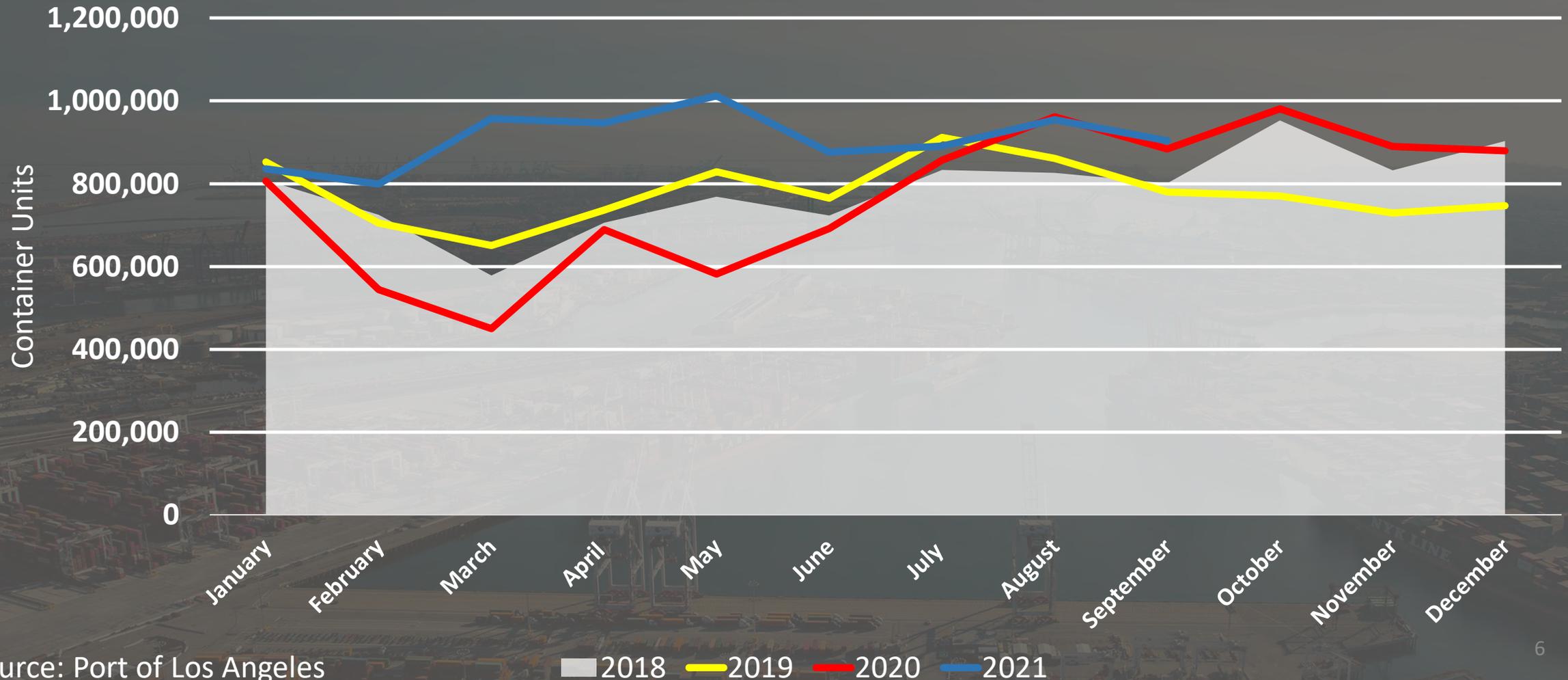
Record-Setting 2018 Volume

Record-Setting 2021 Volume

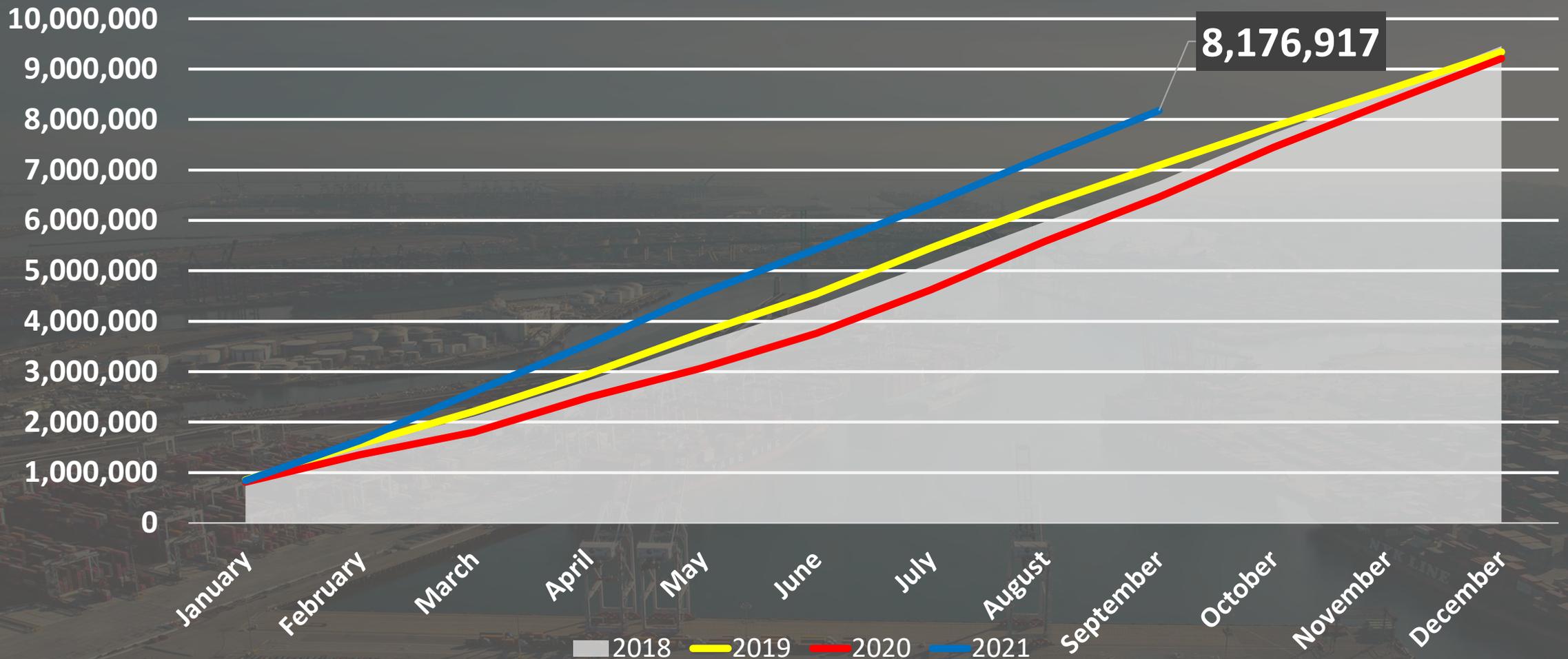
Goods vs Services, 2018-2021



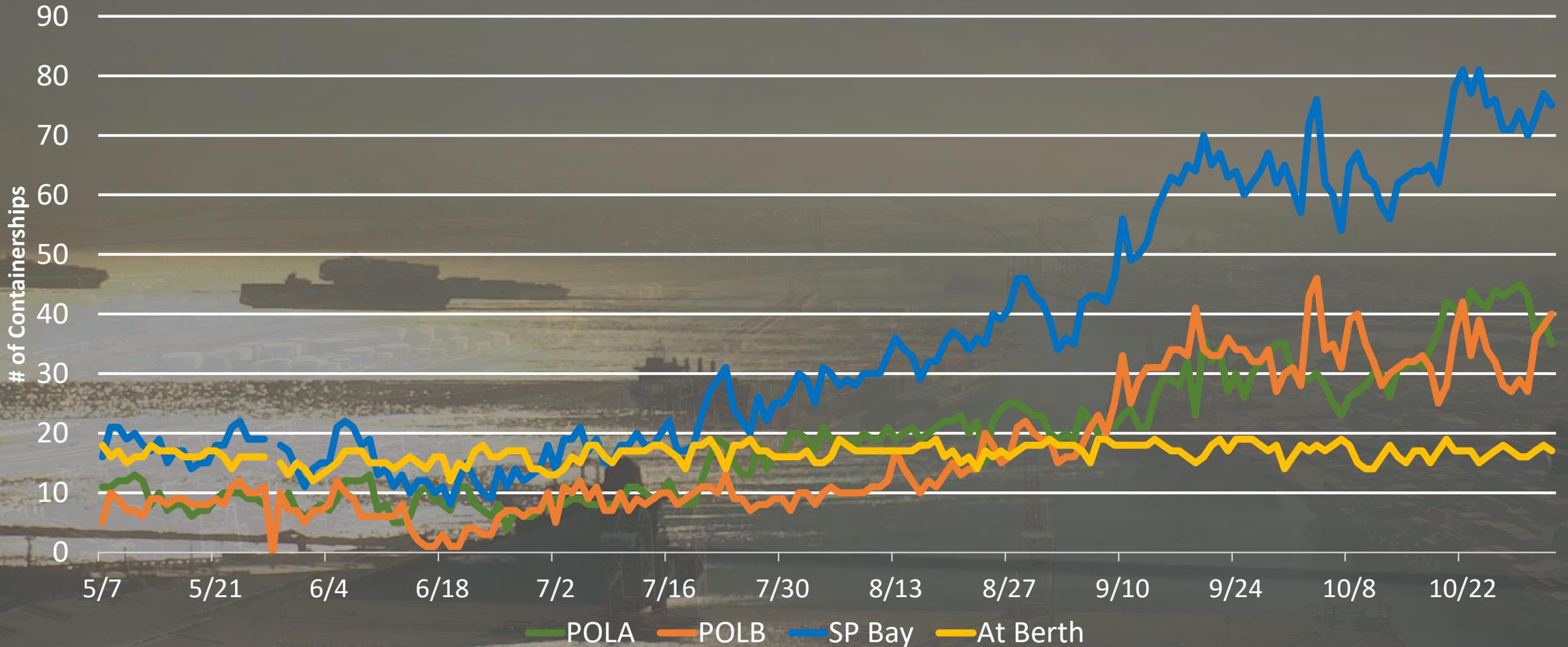
Monthly Container Volume, 2018-2021



Cum. Annual Container Volume, 2018-2021



Containerships at Anchor & at Berth



View of the Terminals



The Current Situation (as of 11/4, 9am)

**Ships At
Anchor:**

67
(37 POLA)

En route:

20 (9 POLA)

Avg. Dwell:

14.1 Days

At Berth:

19 ships

Avg. Time at Berth:

X.X Days

**Total Containers
in Terminals**

74,324

Dwell Time:

9.7 Days

Rail Dwell:

4.5 Days (13.4)

Street Dwell:

8.8 Days (9.9)

Labor Gangs

47 (0 cut)



Terminal Dwell Times

Total Containers in Terminals

74,324

0-4 Days:

26,322 (35.4%)

5-8 Days:

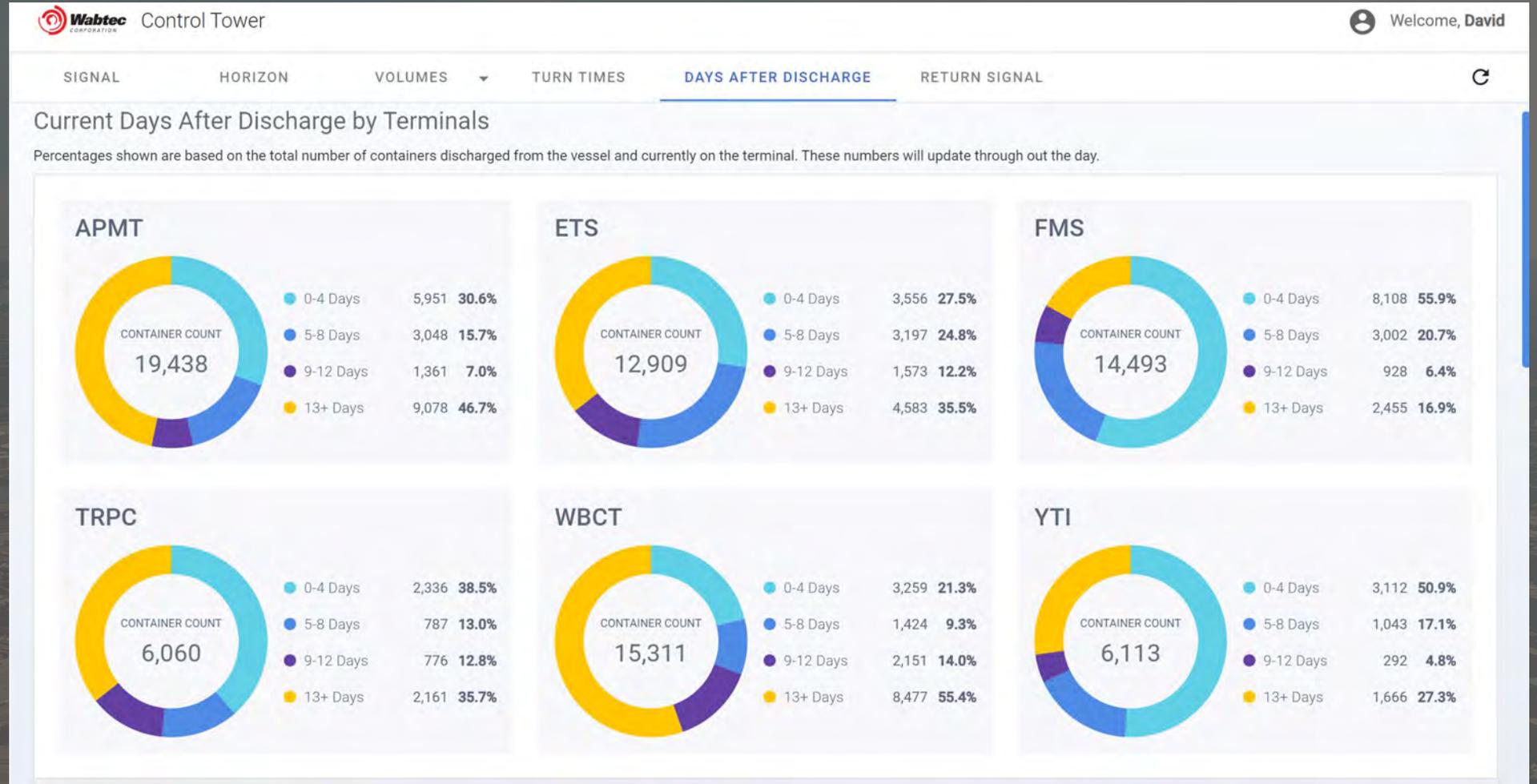
12,501 (16.8%)

9-12 Days:

7,081 (9.5%)

13+ Days:

28,420 (38.2%)

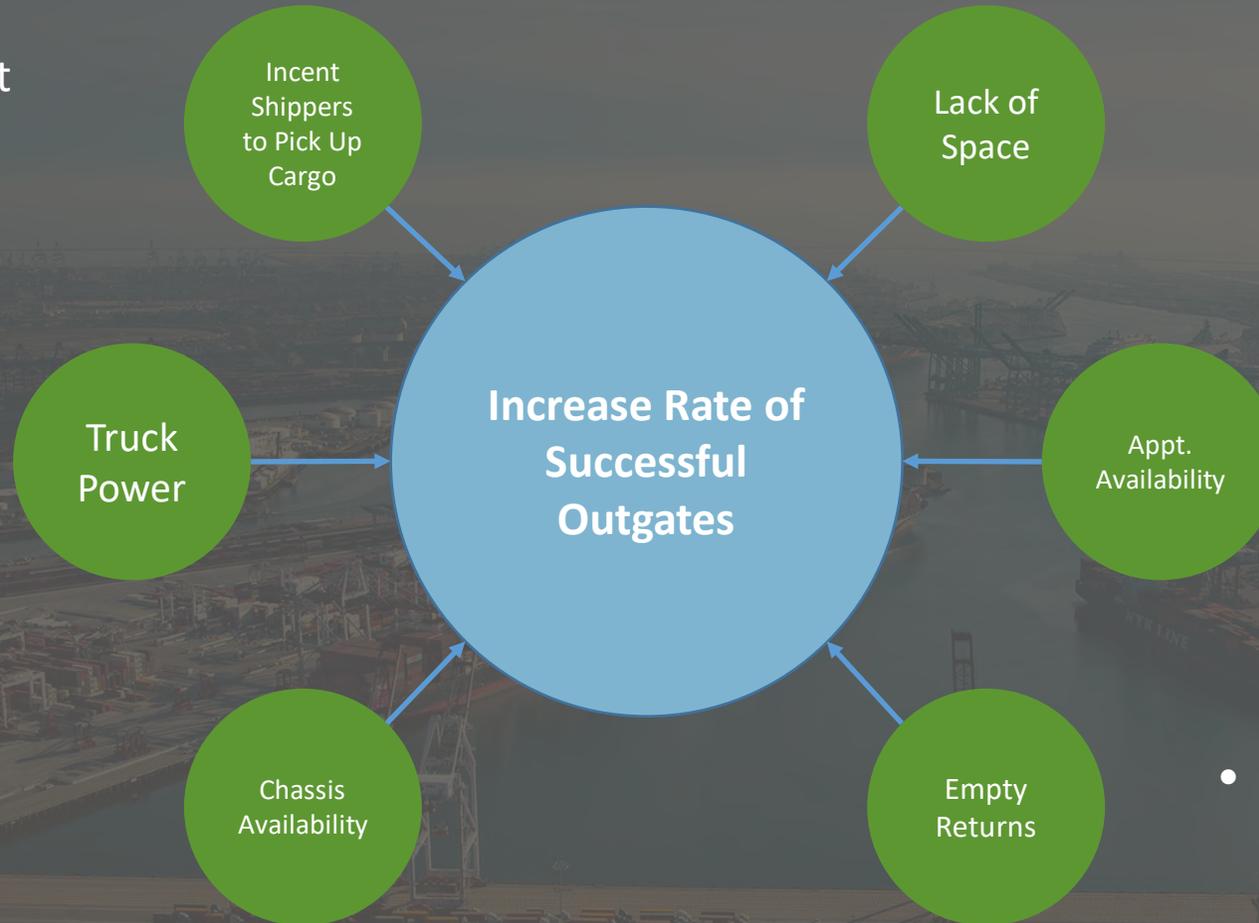


Short Term Responses to Congestion

- Accelerate Cargo LA
- Presidential Announcement
- Fees and Incentives

- Accommodate Non-Drayage Drivers
- Long-term Workforce Development

- Repair Bad Order Chassis
- Open Empty Depot



- Make Port Land Available
- Explore 2-3 Strategic Sites throughout the Region

- Towards 24/7 Operations
- Improved Info Sharing

- Container Excess Dwell Fee to Free Up Terminal Space
- Sweeper Ships

Long-Term Responses

- Integrated Transportation, Environmental, Workforce and Economic Policy
- Permanent Activation of Port Cargo Support Facilities
- Goods Movement Workforce Training Center
- Information Sharing Across the Supply Chain
- Investment in Zero Emission Drayage

THANK YOU

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